

**Subject:** Signature  
**Date:** Friday, November 19, 2021 at 2:07:31 PM Mountain Standard Time  
**From:** Burgess, Jordan [REDACTED]@wvsto.com>  
**To:** jdougall@utah.gov <jdougall@utah.gov>  
**Attachments:** image011.png, image012.png, image013.png, image014.jpg, image015.png, Fossil Banking Letter16.pdf

Treasurer Dougall,

We are wrapping up this letter and I am putting together the final version of the letter. Could you send over your e-signature? We can add it to the letter or you can add it to the attached document.

Thanks for signing onto the letter!

I hope you have a great weekend!

Best,



Riley Moore, Treasurer



## Jordan Burgess

Senior Advisor

West Virginia State Treasurer's Office



Main: 304.558.5000 Toll Free: 800.422.7498

[www.wvtreasury.com](http://www.wvtreasury.com) [Visit Website](#)

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**Subject:** Re: Signature  
**Date:** Friday, November 19, 2021 at 2:15:31 PM Mountain Standard Time  
**From:** Burgess, Jordan [REDACTED]@wvsto.com>  
**To:** jdougall@utah.gov <jdougall@utah.gov>  
**Attachments:** image011.png, image012.png, image013.png, image014.jpg, image015.png

Sorry, I mean Auditor Dougall!

Treasurers have been on my mind with this letter.

Pardon my brief slip! Have a great rest of your Friday!

Best,

Jordan Burgess

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**From:** Burgess, Jordan  
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**To:** jdougall@utah.gov <jdougall@utah.gov>  
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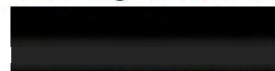


Riley Moore, Treasurer



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**Subject:** RE: [External] FW: Signature  
**Date:** Friday, November 19, 2021 at 2:19:56 PM Mountain Standard Time  
**From:** Burgess, Jordan [REDACTED]@wvsto.com>  
**To:** John Dougall <jdougall@utah.gov>  
**Attachments:** image001.png, image002.png, image003.png, image004.jpg, image005.png

I've received it. Thank you! I will include you on my email to other states that will have the final version of the letter and our press release that will go out on Monday.

Have a great weekend!

Thanks,

Jordan Burgess

**From:** John Dougall <jdougall@utah.gov>  
**Sent:** Friday, November 19, 2021 4:17 PM  
**To:** Burgess, Jordan [REDACTED]@wvsto.com>  
**Subject:** [External] FW: Signature

**CAUTION:** This e-mail originated from outside of the WVSTO. Please exercise caution.

Jordan: You are authorized to apply my attached signature to the attached draft of the reliable energy letter.

---

**From:** "Burgess, Jordan" [REDACTED]@wvsto.com>  
**Date:** Friday, November 19, 2021 at 2:07 PM  
**To:** John Dougall <jdougall@utah.gov>  
**Subject:** Signature

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**Subject:** Tomorrow Release & Final Letter  
**Date:** Sunday, November 21, 2021 at 3:09:12 PM Mountain Standard Time  
**From:** Burgess, Jordan [REDACTED]@wvsto.com>  
**To:** Hunt, Jared [REDACTED]@wvsto.com>  
**Attachments:** image002.png, image004.png, image006.png, image008.jpg, image010.png, Fossil Fuel Banking Talking Points - Nov 21.docx, Treasurer Leads Coalition on Fossil Fuel Banking-FINAL.docx, Fossil Banking Letter FINAL V2.pdf

Greetings,

I hope you are having a great Sunday. Attached is the final letter, our press release, and our talking points for this letter.

We will be sending our press release at **10 a.m. Eastern Time tomorrow (11/22/2021)**. We anticipate a story breaking at that time tomorrow. If you are sending your own release, we ask that you coordinate it around that time or later.

Please let me know if you have any questions.

Have a great rest of your Sunday!

Best,



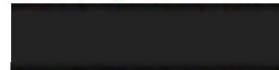
Riley Moore, Treasurer



## Jordan Burgess

Senior Advisor

West Virginia State Treasurer's Office



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# **Energy Banking Initiative Talking Points**

*November 22, 2021*

**State Treasurer Riley Moore is leading a 15-state coalition to stand up against banks and investment firms that bow to pressure from the Biden administration to cut financing and divest from coal, natural gas and oil companies.**

**We have formed a coalition of 16 state financial officers\* who have committed to scrutinize or potentially curtail future business with banks that adopt corporate policies to cut off financing for the coal, oil and natural gas industries.**

## **What are we doing?**

- As a coalition, we are taking collective action to fight back against the ongoing and growing economic boycott of traditional energy production industries by U.S. financial institutions in order to protect our states' economies, jobs, and energy independence from these unwarranted attacks on our critical industries.
- We are committed to reforming our banking contract process to identify and scrutinize banks and firms that deny business to these industries, and will take that into account when we decide what firms our offices will do business with.
- We will each take concrete steps within our respective authority to select financial institutions that support a free market and are not engaged in harmful fossil fuel industry boycotts for our states' financial services contracts.
- We're not asking for special treatment for these industries, we just want to make sure they are treated fairly – without prejudice or preference – so that the free market remains free.
- These industries – which are engaged in perfectly legal activities – provide jobs, paychecks and benefits to thousands of hard-working families in our states and we will not stand idly by and allow our peoples' livelihoods to be destroyed to advance a radical social agenda.

## **How did that come about and why is it important for our state?**

- Earlier this year, we formed a similar coalition with 14 other State Treasurers to speak out against apparent attempts by the Biden administration to try to privately pressure banks and financial institutions against lending to or investing in fossil fuel companies, including those in the coal, natural gas and oil industries.
- This followed media reports and a Congressional letter accusing Special Presidential Envoy for Climate John Kerry of privately pressuring banks to cut off lending for fossil fuel industries and instead divert the capital to alternative energy firms.
- Since that time, the Biden administration has additionally issued guidance to international multilateral development banks that seeks to cut off investment in fossil fuel projects around the world.
- The President has also nominated a candidate for Comptroller for the Currency (Saule Omarova) – who would be in charge of chartering and regulating U.S. banks – who has openly said she would like to bankrupt coal, oil and natural gas companies.
- As a collective, we strongly oppose command-and-control economic policies that attempt to bend the free market to the political will of government officials. It is simply antithetical to our nation's

\* It's 15 states and 16 financial officers because we have both the Treasurer and Auditor of Utah.

position as a democracy and a capitalist economy for the President and his globalist allies to bully corporations into cutting off financing for businesses engaged in perfectly legal activities.

- Free-market capitalism and reliable energy – fueled by coal, oil and natural gas – have helped make the America the greatest economic engine in the world, and we will not stand idly by and let woke corporate elites runs roughshod over our critical industries.
- This administration has made clear they will not stop their attacks on the American energy industry, so it's time that we, as a collective of states, stand up for our people's interests. We will continue to take the lead in defending our citizens and these industries from these misguided, un-American attacks.

#### **What will we do?**

- As the chief financial officers of our states, we represent our government in a host of financial and banking matters.
- The coalition we've formed has more than \$600 billion in assets under its management – that's a significant amount of funds that should get the notice of the banking industry.
- We will monitor whether any financial institutions decide to pull investments or business from the fossil fuel sectors and can take that into consideration when they decide what firms they will use for contracts or will work with for public business.
- We have committed to taking concrete steps toward selecting financial institutions that are not engaged in harmful fossil fuel industry boycotts for the states' future financial services contracts.
- As our states' chief financial officers, we have a fiduciary duty to act in the best financial interests of the people of our states. If a bank commits to doing something that would harm the people of our state, we should take that into account when we consider giving them our people's business.
- If banks and lending institutions say they do not want to do business with the people of our state, then we don't think we should give them our people's business.

## **TREASURER MOORE LEADS 15-STATE COALITION TO PUSH BACK AGAINST BANK BOYCOTTS OF TRADITIONAL ENERGY INDUSTRIES**

*Coalition represents more than \$600 billion in assets under management*

CHARLESTON, W.Va. – West Virginia State Treasurer Riley Moore today announced he has formed a 15-state coalition of state financial officers who have committed to scrutinize or potentially curtail future business with banks that adopt corporate policies to cut off financing for the coal, oil and natural gas industries.

Collectively, the coalition represents more than \$600 billion in public assets under management and will begin considering whether financial institutions are engaged in boycotts of America's traditional energy industries when awarding state banking contracts.

"I'm proud to continue to stand with my colleagues against these attacks on our states' coal, oil and natural gas industries," Treasurer Moore said. "These industries – which are engaged in perfectly legal activities – provide jobs, paychecks and benefits to thousands of hard-working families in our states and we will not stand idly by and allow our peoples' livelihoods to be destroyed to advance a radical social agenda."

The coalition of 16 State Treasurers, Auditors and Comptrollers has sent an open letter to banking industry officials notifying them that each state will take concrete steps toward selecting financial institutions that are not engaged in harmful fossil fuel industry boycotts for the states' future financial services contracts.

"As the chief financial officers of our states, we have a fiduciary duty to act in the best interest of our people – so if a company says it will engage in tactics to diminish our state's funds and destroy our people's livelihoods, we cannot entrust those same institutions with taxpayer dollars," Treasurer Moore said. "We cannot allow companies that have a stated goal of harming key industries or the economies of our states to then turn around and try to profit from our states' finances."

The letter makes clear that officials aren't asking for special treatment for these industries, just that they be treated like any other legal business operating in the free market, without prejudice or preference.

"Woke capitalists and globalist actors have been using the guise of climate change to press for anti-American reforms that reduce our country's competitiveness against hostile nations like Russia and China," Treasurer Moore said. "As a result, in less than a year our country has gone from energy independence to having a President who is begging OPEC and Russia to pump more oil. It's time we fight back to protect our economies, jobs, tax revenue and energy independence from these increasing attacks on our critical industries."

Treasurer Moore [earlier this year led a coalition](#) of 15 state Treasurers to oppose the Biden administration's attempts to eliminate investment in the fossil fuel industry.



Since that time, the Biden administration [has issued guidance](#) to international multilateral development banks that seeks to cut off investment in fossil fuel projects around the world. The President [has also nominated](#) a candidate for Comptroller for the Currency – who would be in charge of chartering and regulating U.S. banks – who has openly said she would like to bankrupt coal, oil and natural gas companies.

“This administration has made clear they will not stop their attacks on the American energy industry, so it’s time that we, as a collective of states, stand up for our people’s interests,” Treasurer Moore said. “We will continue to take the lead in defending our citizens and these industries from these misguided, un-American attacks.”

###



## State of West Virginia

OFFICE OF THE STATE TREASURER

PHONE: 304-558-5000 or 1-800-422-7498

[www.wvtreasury.com](http://www.wvtreasury.com)

RILEY MOORE  
STATE TREASURER

STATE CAPITOL, ROOM E-145  
1900 KANAWHA BOULEVARD, EAST  
CHARLESTON, WV 25305

November 22, 2021

To Whom It May Concern in the U.S. Banking Industry:

We are writing to notify you that we will be taking collective action in response to the ongoing and growing economic boycott of traditional energy production industries by U.S. financial institutions. Just as each state represented in this letter is unique in its governing laws and economy, our actions will take different forms. However, the overarching objective of our actions will be the same – to protect our states' economies, jobs, and energy independence from these unwarranted attacks on our critical industries.

The coal, oil, and natural gas industries provide well-paying jobs, health insurance, basic infrastructure, and quality of life to citizens in every state. As the Obama Administration's War on Coal demonstrated, reckless attacks on law-abiding energy companies cut off paychecks for workers and take food off the tables of hard-working families. The Biden Administration has resumed these attacks by attempting to ban energy exploration on public lands and reportedly pressuring U.S. banks and financial institutions to limit, encumber, or outright refuse financing for traditional energy production companies. Earlier this year, the U.S. Department of Treasury, the majority shareholder of most Multilateral Development Banks, released guidance to end American financial support for traditional energy production projects in developing countries around the world, likely ceding future development and exploration to Chinese interests. These misguided political schemes have impeded economic growth, driven up consumer costs, and regressed our country to foreign energy dependence.

We have a compelling government interest, when acting as participants in the financial services market on behalf of our respective states, to select financial institutions that are not engaged in tactics to harm the very people whose money they are handling. Further, we have the responsibility, as fiduciaries and stewards of more than \$600 billion, to ensure that our financial service providers are free from harmful conflicts of interest that could jeopardize state funds. Any financial institution that has adopted policies aimed at diminishing a large portion of our states' revenue has a major conflict of interest against holding, maintaining, or managing those funds.

For the reasons stated above, we will each take concrete steps within our respective authority to select financial institutions that support a free market and are not engaged in harmful fossil fuel industry boycotts for our states' financial services contracts. Although these measures

will vary in nature and scope from state to state, they will all be narrowly tailored to meet the compelling interests of our respective citizens. For example, some of the officers who have signed this letter will require a financial institution to certify, as a minimum qualification in all future Requests for Proposals (RFPs), that the institution is not engaged in a boycott of fossil fuel companies. Other officers will perform an “enhanced due diligence assessment” of any potential financial services contract with an institution that has publicly pledged to boycott fossil fuel industries.

While we understand that you may be under tremendous undue pressure from the Biden Administration, we are simply asking financial institutions to award financing based on an unbiased, non-political basis. We believe, as almost all Americans do, that the free market should remain free and not be manipulated to advance social agendas. We are not asking for special treatment of the fossil fuel industries. To the contrary, we simply want financial institutions to assess fossil fuel businesses as other legal businesses – without prejudice or preference. It is our sincere hope that no financial institution will be rendered ineligible to provide banking services to our states based on the concerns described herein.

Sincerely,



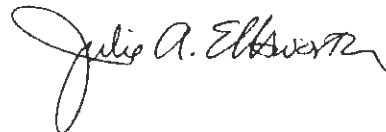
Riley Moore  
Treasurer, State of West Virginia



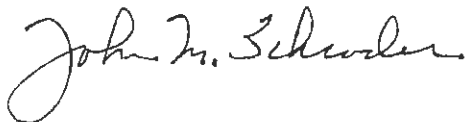
Kimberly Yee  
Treasurer, State of Arizona



Dennis Milligan  
Treasurer, State of Arkansas



Julie Ellsworth  
Treasurer, State of Idaho



John Schroder  
Treasurer, State of Louisiana



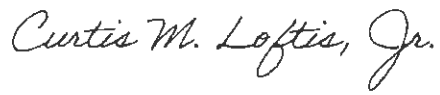
Scott Fitzpatrick  
Treasurer, State of Missouri



John Murante  
Treasurer, State of Nebraska



Thomas Beadle  
Treasurer, State of North Dakota



Curtis Loftis, Jr.  
Treasurer, State of South Carolina



Josh Haeder  
Treasurer, State of South Dakota



Marlo M. Oaks  
Treasurer, State of Utah



Curt Meier  
Treasurer, State of Wyoming



Young Boozer  
Treasurer, State of Alabama



Glenn Hegar  
Comptroller, State of Texas



Allison Ball  
Treasurer, Commonwealth of Kentucky



John Dougall  
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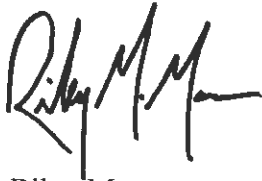
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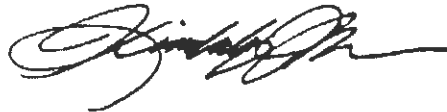
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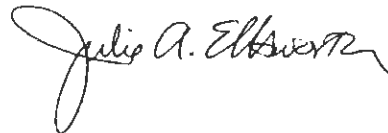
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Treasurer, State of West Virginia



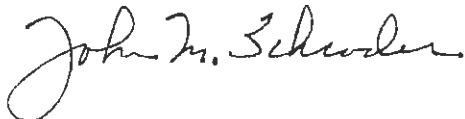
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John Murante  
Treasurer, State of Nebraska



Thomas Beadle  
Treasurer, State of North Dakota

*Curtis M. Loftis, Jr.*

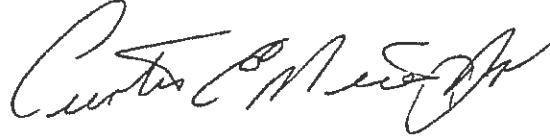
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Marlo M. Oaks  
Treasurer, State of Utah



Curt Meier  
Treasurer, State of Wyoming



Young Boozer  
Treasurer, State of Alabama



Glenn Hegar  
Comptroller, State of Texas

*Allison Ball*

Allison Ball  
Treasurer, Commonwealth of Kentucky

John Dougall  
Auditor, State of Utah

**Subject:** TN Bill  
**Date:** Monday, May 2, 2022 at 2:17:58 PM Mountain Daylight Time  
**From:** Derek A. Kreifels [REDACTED]@sfof.com>  
**CC:** Lorran Ferguson [REDACTED]@gmail.com>, Jonathan William [REDACTED]@alec.org>, Mike Martin [REDACTED]@crcadvisors.com>, Scott Shepard [REDACTED]@nationalcenter.org>  
**Attachments:** image001.jpg

All,

Here's the bill discussed on today's call. Huge kudos to Sen. Todd Gardenhire who has led the effort on this in Tennessee.

<https://legiscan.com/TN/bill/SB2649/2021>

**Derek Kreifels**  
Chief Executive Officer  
State Financial Officers Foundation



13851 W. 63<sup>rd</sup> Street, Suite 405  
Shawnee, KS 66216



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**Subject:** Re: Todays SFOF National Call  
**Date:** Monday, April 18, 2022 at 9:50:47 AM Mountain Daylight Time  
**From:** Derek A. Kreifels [REDACTED]@sfof.com>  
**CC:** Jonathan Williams [REDACTED]@alec.org>  
**Priority:** High  
**Attachments:** image002.jpg, RESOLUTION URGING CONGRESS TO PERMANENTLY EXTEND THE TAX CUTS AND JOBS ACT OF 2017.pdf, STATE GOVERNMENT EMPLOYEE RETIREMENT PROTECTION ACT.pdf

Good morning!

I hope you all had a blessed Easter weekend!

Jonathan Williams will be joining our all SFOF National Zoom call this afternoon at 2:00PM Eastern Time/1:00PM Central to talk about two pieces of model legislation that ALEC has recently passed. One of them is the ACTUAL ALEC model legislation for ESG. (Other floated around earlier this year were believed to be model policy from ALEC but were not.)

He will also be giving a preview of the new Rich States Poor States rankings coming out later this week. Did your state make the new top 10? 🤔

Jonathan will field questions – it's going to be a great discussion. Hope to see you then! A reminder that if you are calling in on an unidentified phone number you will be asked to unmute and identify yourself. Any who don't respond to that request will not be allowed to continue on the call.

Hope to see you then!

**Derek Kreifels**  
Chief Executive Officer  
State Financial Officers Foundation



13851 W. 63<sup>rd</sup> Street, Suite 405  
Shawnee, KS 66216



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**Subject:** Reminder: Special Invitation - Preview Rich States, Poor States Economic Outlook Rankings for 2022  
**Date:** Thursday, April 14, 2022 at 6:18:14 AM Mountain Daylight Time  
**From:** Jonathan Williams [REDACTED]@alec.org>  
**To:** jdougall@utah.gov <jdougall@utah.gov>

An invitation from the Center for State Fiscal Reform

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## An invitation from the Center for State Fiscal Reform

Friends,

As Tax Day is just around the corner on April 18th this year, I hope you will join us later this morning for the official release of the Rich States, Poor States: ALEC-Laffer State Competitiveness Index 15th edition rankings.

We will be hosting a preview call [today at 11:00am ET](#), featuring Dr. Arthur Laffer and Stephen Moore. If you would like to participate, [please register here](#).

If you plan to write something or give a presentation on the new edition and would like to receive an embargoed copy of this year's rankings, please let me know. We will officially release the new rankings on Monday, April 18th. You won't want to miss this sneak preview of how your state ranks!



[Register Today!](#)

All the best,

Jonathan Williams  
Chief Economist  
Executive Vice President of Policy  
American Legislative Exchange Council

Twitter: [@taxeconomist](#)

Direct: [REDACTED]

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**Subject:** ALEC Policy Hour: Russia's Threat to Ukraine

**Date:** Monday, February 14, 2022 at 6:23:26 PM Mountain Standard Time

**From:** American Legislative Exchange Council <mvulaj@alec.org>

**To:** jdougall@utah.gov <jdougall@utah.gov>

*ALEC Policy Hour*

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Join us for a very special ALEC Policy Hour on ***Russia's Threat to Ukraine – Implications for US National Security and Global Democracy*** on **Wednesday, February 16, 2022 at 1pm EST** beginning with a conversation between **ALEC Alumna Indiana Congresswoman Victoria Spartz** and **ALEC CEO Lisa B. Nelson**. Ukrainian-born, Congresswoman Spartz recently participated in a Congressional Delegation that met with Ukraine's President Zelenskyy.

Immediately following, Karla Jones, ALEC's Sr. Director of Federalism & International Relations, will moderate a group of experts from both sides of the Atlantic including Alan Mendoza (Founder and Executive Director of the UK's Henry Jackson Society), Damon Wilson (President & CEO, National Endowment for Democracy), Chris Holzen (Sr. Advisor for Europe and Eurasia at the International Republican Institute) and

representatives from the diplomatic community, who will discuss the rapidly evolving crisis.

Today [The Hill](#) published this [op-ed about the Ukraine situation authored by ALEC's Karla Jones](#).

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**Subject:** New Today in National Review: Utah, Low Taxes, and the Rewards of Economic Freedom  
**Date:** Wednesday, January 26, 2022 at 7:46:02 PM Mountain Standard Time  
**From:** Jonathan Williams <[REDACTED]@alec.org>  
**To:** Jonathan Williams <[REDACTED]@alec.org>  
**Attachments:** Utah's Economic Success\_ Low Taxes, High Freedom \_ National Review.pdf

Utah friends,

During nearly each and every *Rich States Poor States* event – and I’ve spoken at more than 1,000 over the past 14 years across all 50 states – at least one attendee will ask how Utah has maintained the top economic outlook ranking in each year of the publication. I attempt to answer that question in my latest column for *National Review* today. I thought you might enjoy reading it: <https://www.nationalreview.com/2022/01/utah-low-taxes-and-the-rewards-of-economic-freedom/> and attached.

Please keep in touch and let me know whenever ALEC can be helpful. More importantly, keep up the important policy work that maintains your status at #1! More than a few states are looking at policy changes that seek to match Utah’s success.

All the best,

Jonathan Williams  
Chief Economist  
Executive Vice President of Policy  
American Legislative Exchange Council  
Twitter: [@taxeconomist](#)  
Cell: [REDACTED]

**Upcoming Meetings:**

2022 Annual Meeting – July 27 – July 29 – Atlanta, GA

2022 States and Nation Policy Summit – November 30 – December 2 – Washington, D.C.

**Subject:** This Week at ALEC

**Date:** Thursday, January 13, 2022 at 4:51:44 PM Mountain Standard Time

**From:** American Legislative Exchange Council [REDACTED]@alec.org>

**To:** jdougall@utah.gov <jdougall@utah.gov>

*This Week at ALEC*

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Keep an eye on ALEC events that may be coming to your state! In the coming months ALEC is planning on hosting events in Virginia, Georgia, Kansas, Mississippi and Missouri. If you have questions about these events, [email our membership engagement team.](#)

 **Mark Your Calendar for the 2022 ALEC Annual Meeting**



 **ALEC Partners with Run GenZ**





## 2022 ALEC Annual Meeting in Atlanta

Taking Place July 27th through July 28th

The 2022 ALEC Annual Meeting in Atlanta, Georgia will take place from July 27-28. If you're a legislator or a private stakeholder who cares about the principles of limited government, free markets and federalism, this event is for you. Stay tuned as we get closer to the event and, in the meantime, email our events team with any questions.

[Click Here](#)



## Partnering With Run GenZ

Inspiring a new Generation of Legislators

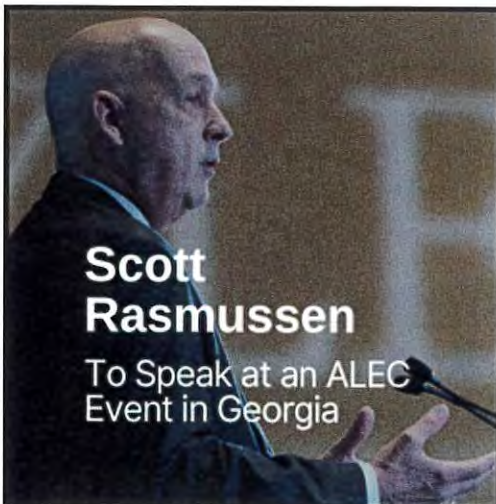
Last week ALEC partnered with Run GenZ at their winter meeting in Dallas. Run GenZ dedicates itself to encouraging members of the next generation to enter positions of leadership in government.

Click below to watch an ALEC TV interview with Caleb Hanna—a member of ALEC, Run GenZ co-founder, and the youngest state rep in WV's legislature.

[Click Here](#)



**ALEC is Coming to Georgia Later this Month**



## Scott Rasmussen

To Speak at an ALEC Event in Georgia



**Across the States: A look at America's Foster Care System**



## New Episode of Across the States

The Premiere State Policy Podcast by ALEC



ALEC is kicking off the year with a meeting in Atlanta for public and private sector members. Scott Rasmussen, one of the country's leading public opinion pollsters, will address meeting attendees.

Having participated at ALEC's States and Nation Policy Summit this past year, Rasmussen brings unique perspective on the topics of public opinion, effective government communication and an understanding of today's political climate. Click below to watch his address from our summit in San Diego!

[Click Here](#)

America's foster care system is in need of reform to protect children and give them a chance to grow up in a stable environment.

On this week's episode of Across the States, we sit down with Senator Nancy Barto of Arizona and Rebecca Masterson, Chief Counsel of Gen Justice, to discuss policies that will empower law enforcement and our foster care system to protect America's youth.

[Click Here](#)

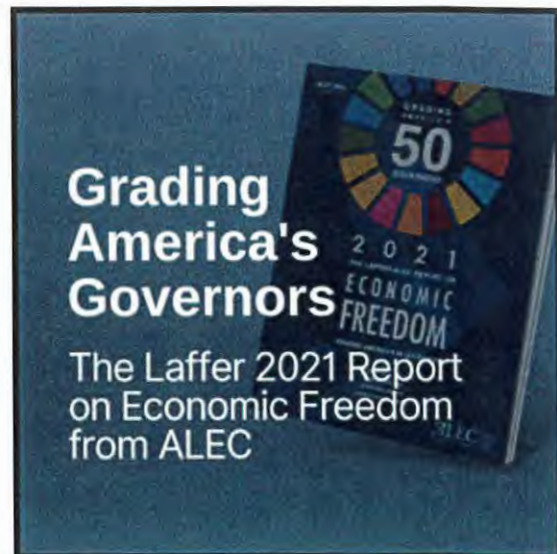


## 2021 Laffer-ALEC Report on Economic Freedom, Grading America's Governors

Who are America's top governors? By looking through a lens that prioritizes limited government, free markets and federalism, ALEC's most recent publication—*The 2021 Laffer-ALEC Report on Economic Freedom: Grading America's 50 Governors*—provides an answer to just such a question.

The report ranks each governor on their current economic performance and their fiscal and executive policies over their term in office. Check out the report below!

[Read](#)



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**Subject:** CEO Update: Warm Winter Wishes from San Diego

**Date:** Tuesday, December 21, 2021 at 4:19:50 PM Mountain Standard Time

**From:** Lisa B. Nelson [REDACTED]@alec.org>

**To:** jdougall@utah.gov <jdougall@utah.gov>

*CEO Update: Warm Winter Wishes from San Diego*

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Friends,

For those of you who were with us, thank you for joining us at our recent States and Nation Policy Summit meeting in San Diego earlier this month. The resounding success of the meeting would not have been possible without our steadfast supporters – and what a successful meeting it was!

We heard from historical and political visionary [Newt Gingrich](#), Lieutenant Governor elect [Winsome Sears](#), and South Dakota Governor [Kristi Noem](#), who finished as the number one Governor in America in our just released report 2021 Laffer-ALEC Report on Economic Freedom; Grading America's 50 Governors. We were also able to hear from Oklahoma Governor [Kevin Stitt](#), Senator [Mike Lee](#), and former US Senator [Rick Santorum](#). You can get a taste of what the meeting was all about with [San Diego KUSI's](#) story and on-the-scene reporting.

Our task forces continued to move forward on finding solutions to issues that are front and center in the states in 2022 and analyzed the takeaways and lessons from the recent developments across the country. We heard from speakers who are at the center of the renewed citizen engagement and energy at the county and local levels of government.

ALEC is truly the place where the timeliest issues are discussed, and solutions are created. You can [view the discussed model policy](#) from the meeting, and see those solutions at [ALEC.org](https://www.alec.org). Our approved model policies ran the full spectrum of critical issues facing the country, including:

- [Protecting parental rights](#)
- [New and innovative community solar energy solutions](#)
- [Removing financial roadblocks in pharmacies for patients seeking care](#)
- And many more!

The solutions we developed together set the agenda for a productive 2022— and there's a lot of work to do. Our workshops saw robust discussions on national and local education, the current supply chain crisis with hands on learning opportunities at a tour of the Port of Los Angeles, welfare reform, content moderation, the housing crisis, collective bargaining/union reform and proactive measures that can help counter anti-Semitism and criminal activities targeting the Jewish community.

Our outreach to local communities and those in need continues. We heard from [Jose Ramos](#) of the Wounded Warrior Project and learned how we can connect veterans in your communities and towns, with resources that can help these heroes find jobs and support.

We're all grateful for the bounties of 2021 and can't wait to roll up our sleeves, get to work, and see what new heights we find in the coming year. I hope that you and your family have a restful and peaceful holiday season and I look forward to working with you New Year.

Your friend,



Lisa B. Nelson  
Chief Executive Officer  
American Legislative Exchange Council

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**Subject:** Happy Thanksgiving, From Us to You

**Date:** Thursday, November 25, 2021 at 12:41:25 PM Mountain Standard Time

**From:** Lisa B. Nelson [REDACTED]@alec.org>

**To:** jdougall@utah.gov <jdougall@utah.gov>

Thank You

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ALEC Family,

2021 has been a banner year for ALEC, with triumphs like our Annual Meeting and upcoming [States and Nation Policy Summit](#) leaving us filled with gratitude. In such a memorable year it is easy to give thanks. It is my hope that each and every one of you found an opportunity to innovate, find solutions and even to come together in collaboration this year.

In this time of Thanksgiving, I'm thankful for the steadfast support of our ALEC family – our dedicated and enthusiastic legislative members, innovative private sector partners that come together time and time again to help ALEC be the best it can, and generous donors that make our work and collaboration possible.

I'm thankful for all you've done this year, and for all that we can achieve together in 2022. Because of you, our upcoming [2021 States and Nation Policy Summit](#) is set to be one of our most impactful meetings yet, building on [the success of our Annual Meeting from this summer](#). I'm thankful for those who have already registered and committed to spending time with us next week in San Diego, and hope that [more of you will join in](#).

I find myself thankful for the free-market innovations and partnerships which make the fantastical feats of modern life possible. Most of all, I find myself thankful for a nation that fosters and defends liberty, with limitless opportunity for her citizens.

From us to you, happy Thanksgiving.

Your friend,



Lisa B. Nelson  
Chief Executive Officer  
American Legislative Exchange Council

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**Subject:** Reminder: Education Freedom Working Group in 15 minutes

**Date:** Thursday, October 28, 2021 at 12:00:27 PM Mountain Daylight Time

**From:** Weisenburger, Bridget <Bridget.Weisenburger@heritage.org>

**To:** Butcher, Jonathan [REDACTED]@heritage.org>, Greene, Jay [REDACTED]@heritage.org>, Burke, Lindsey [REDACTED]@heritage.org>, Schoof, John [REDACTED]@heritage.org>, Kaylee Hodgson <khodgson@utah.gov>, John Dougall <jdougall@utah.gov>, Emilie Kao [REDACTED]

[REDACTED]

[REDACTED]

Brittany Jones

[REDACTED]

Kathleen O'Toole

Jason Bedrick

[REDACTED]

[Redacted]

Ryan Walters

[Redacted]

[Redacted], Meridian Baldacci

[Redacted]

Cherise Trump

[Redacted]

[Redacted] Gorka, Katharine [Redacted]

Olivastro, Andrew <[Redacted]@heritage.org>, Domine Clemons

[Redacted], Jude Schwalbach [Redacted]@reason.org>

CC: Terry Stoops [Redacted]@lockehq.org>

**Subject:** CEO Update: Start your Session With ALEC

**Date:** Wednesday, September 1, 2021 at 1:38:30 PM Mountain Daylight Time

**From:** Lisa B. Nelson [REDACTED]@alec.org>

**To:** jdougall@utah.gov <jdougall@utah.gov>

*End of Summer, Start of Agenda*

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Members and partners,

The 48<sup>th</sup> ALEC Annual Meeting, held late last month, was one of the best meetings I've been to in my time as CEO. Over 1,600 attendees joined us in Salt Lake City to bring ideas and leave with solutions. There was more engagement, collaboration and deliberation than ever before, and each participant should be proud of the questions that were asked and the solutions that were found in Utah.

Now, we've all returned home, and it's that exciting time in late August where communities send their students back to school. Even though many state legislatures are out of session and our big conference has passed, ALEC is working hard to provide you with educational opportunities and resources to facilitate continuous improvement for state legislators and stakeholders.

With hundreds of amazing speakers, timely and relevant topics in workshops and trainings and enough networking and fellowship opportunities to make up for a year apart, the irreplaceable takeaways from Annual Meeting are still available.

Draft model policies were approved to generate opportunity for individuals and states. All model policies are available [on the ALEC website](#). Models that passed ranged from [deregulation in technology innovation](#) (based on a law in Arizona), [encouraging an energy efficient and cost-effective economy](#) (based on a law in Utah), [bettering international relations, encouraging physician and medical school collaboration](#) to expand access to primary care services and [outlining best uses of federal ARPA funds](#) for state governments.

And at [ALECtv](#), you can find all of our plenary session speakers including:

- [Florida Governor Ron DeSantis](#)
- [Utah Governor Spencer Cox](#)
- [North Carolina Lieutenant Governor Mark Robinson](#)
- [The Honorable Jason Chaffetz](#)
- [Former Secretary Rick Perry](#)
- [Taiwanese Ambassador Hsiao Bi-khim](#)
- [Laffer-ALEC Governor Scorecard Panel](#)
- [Up-and-coming writer Rikki Schlott](#)

In addition to lunch sessions, we also held intimate conversations on today's most pressing issues over at our ALECtv studio. You can check out all of the videos from the 48<sup>th</sup> ALEC Annual Meeting [here](#).

The collaboration and fellowship that came out of the conference was one of a kind, and I've truly never seen such an impassioned, focused and determined group come through the ALEC Annual Meeting arches. I'd like to thank our National Chairman, Utah Senate President Stuart Adams for hosting us in his home state. It was so great to be together again.

Once you've caught up on all of our ALECtv programming from the meeting, the fun continues. ALEC policy experts are crisscrossing the country to provide insight and comparative policy analysis to legislators in every state. Since July, ALEC has been in South Dakota and Michigan. In the next month, we'll be in California and Maine to continue our policy briefings in the states.

If you need guidance on how a policy will create opportunity in your community, ALEC policy experts should be your first stop. Reserve your state briefing [here](#).

As this summer comes to a close and the states prepare for 2022, remember that ALEC is here as your ally in finding the best solutions for your people. In fact, registration for the 2021 ALEC States and Nation Policy Summit opened today – [join us in San Diego, CA](#)

December 1–3.

And as always, thank you for your support of the American Legislative Exchange Council. We look forward to seeing you soon.

Your friend,



Lisa B. Nelson  
Chief Executive Officer  
American Legislative Exchange Council

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**Subject:** Congratulations to Utah for 14 Consecutive Years at #1 in Economic Outlook

**Date:** Wednesday, May 12, 2021 at 9:20:20 PM Mountain Daylight Time

**From:** Jonathan Williams [REDACTED]@alec.org>

**To:** Jonathan Williams [REDACTED]@alec.org>

Utah friends,

Congratulations! Now for the 14th consecutive year, our annual *Rich States, Poor States: ALEC-Laffer State Economic Competitiveness Index* rankings awarded Utah with the top Economic Outlook in America. I know you have probably seen the news already, but I wanted to make sure to send you the link to our report so you can share it with your colleagues and friends: <https://www.richstatespoorstates.org/>

We all know staying at #1 in the years ahead will take continued dedication to free-market policies – and there will certainly be hard work ahead for Utah policymakers. However, Utah's positive innovation with policies like Truth in Taxation, pension reform, a flat rate income tax and Financial Ready Utah continue to provide incredible policy models for states across America.

I look forward to being back in Salt Lake City for our ALEC Annual Meeting this summer (July 28-30), as we celebrate Utah and our 2021 ALEC National Chairman, Senate President Stuart Adams. I hope you will be able to join us! <https://www.alec.org/meeting/48th-alec-annual-meeting/>

As always, please keep in touch and let me know whenever I can be helpful to you.

All the best,

Jonathan Williams  
Chief Economist  
Executive Vice President of Policy  
American Legislative Exchange Council  
Twitter: [@taxeconomist](#)  
Cell: [REDACTED]

**Upcoming ALEC Meetings:**

2021 Annual Meeting – July 28-30, 2021 – Salt Lake City, Utah

2021 States & Nation Policy Summit – December 1-3, 2021 – San Diego, California

**Subject:** Kansas Adopts Truth in Taxation, Based on Utah's Success

**Date:** Tuesday, April 13, 2021 at 10:08:09 AM Mountain Daylight Time

**From:** Jonathan Williams [REDACTED]@alec.org>

**To:** Jonathan Williams [REDACTED]@alec.org>

Utah friends,

I thought you might like to know about the great news from Kansas, where lawmakers are following in the footsteps of Utah's decades of success. [As I detailed in our recent article](#), after passing in the Kansas House and Senate by overwhelming, bipartisan margins, Governor Laura Kelly, a Democrat, [signed into law the "Truth in Taxation"](#) property tax reform. Hardworking taxpayers in Kansas have achieved a major victory and can expect to enjoy lower property taxes and a more honest discussion around property tax burdens in the future.

Meanwhile, Nebraska lawmakers are working on their own version of Truth in Taxation this session. Stay tuned for more on that.

If you would like to learn more about the Kansas and Nebraska efforts, please do not hesitate to reach out. Additionally, if you have success stories around your experience with Truth in Taxation that you feel would be helpful to lawmakers in other states, please let me know. Based on your success in Utah, and our ALEC model policy, I think we will see states continue to pursue this commonsense reform.

All the best,

Jonathan Williams  
Chief Economist  
Executive Vice President of Policy  
American Legislative Exchange Council  
[REDACTED]@alec.org  
Twitter: [@taxeconomist](#)  
Direct: [REDACTED]  
Cell: [REDACTED]

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